Blueprint map

The backstage of researcher's publishing journey

illustrates the processes and challenges that occur in the backend of the researcher's publishing journey. It demonstrates the opportunities that can arise from the challenges at each stage.

Multiple teams are involved in these processes, each represented by different colors. 'Line of visibility' separates operations that are visible to users and those are not. When reading the blueprint, please adopt the perspective of backend operations and strive to associate and analyze the relationships based on your expertise as a service provider.

**Book: As a representation, we took book as an example to explain actions. Most of blueprint details represent all/different kinds of publication types and routes (published externally, or with us).*

CHALLENGES

1.One-person team

Relying on a single person for key publishing tasks risks knowledge loss, delays, and disruption if they leave or are overwhelmed.

2.Limited Personnel Capacity

A small team's capacity constraints can lead to backlogs, delays, and frustrated authors, potentially causing missed opportunities for the university.

3.Unclarity on Internal Processes' Flow and Ownership

Unclear internal processes and ownership can cause confusion, errors, and inefficiencies, potentially leading to overlooked tasks and a diminished researcher experience.

4. Misaligned Understanding on Tools Value Proposition

Differing interpretations of tool value can lead to underutilization, insufficient outcomes, and resistance to adopting new technologies within the team.

POSSIBLE QUICK WINS

- Website FAQ and clear guidelines
- Actively share identifier with researchers
- Make it clear that a publication can be shared through repository even though it didn't go under official 'publication' process
- An area in the website where researchers can ask direct questions and the answers will be available to other researchers to see it
- Clear handover from TU Delft Open Group to Repository Group - take ownership on registering in repository

TU Delft | Library

Researcher Journey

Steps	Draft & Craft		Send & Revise			Aftercare		
Activities	Formulating the storyline	Selecting the channel	Submit the work	Revising the work	Publication accepted	Promoting	Storing	Tracking
Actions – Book*	Discussing with collaborators, co-authors	Finding grants, having discussions with publishing houses	Sending work to the publisher	Implementing revisions	Getting the link for digital published version, assigning DOIs	Personally sharing the work with others or publisher broadcasting	Saving the work	Getting notifications from publishers about numbers, looking at citations

Blueprinting

Formulating the storyline

Processes (above line of visibility)
- Multiple Teams: Provide information about the tools on the website
- Multiple Teams: Answer questions about the use of tools

Processes (below line of visibility)
- SPC Team: Deal negotiations with publishers for open access publishing → SPC/Finance: All invoices of external publishers are sent to the Collection Manager and processed by Finance

Details
- Tools: Reference Management applications (Mendeley, EndNote)
- Tools: Collaborative Writing applications (Overleaf)
- Tools: Visualization applications (BioRender)

Challenges
- 1 Challenge: How to differentiate if a researcher wants to publish with us or just needs general advice?
- 2 Challenge: Processes change depending on the different types of publishing.
- 3 Challenge: There is a lack of awareness about the services we can offer to researchers.

Opportunities
- B Opportunity: How might we leverage the Open Science to benefit TU Delft publishing profile?
- C Opportunity: How might we increase the awareness of TU Delft publishing services to the right target audience?
- O Opportunity: How might we improve the clarity and accessibility of publishing information?

Selecting the channel

TopDesk Inquiries

General inquiry
- TU Delft Open: Receive contact from author through Top Desk → TU Delft Open: Respond to contact /request, scheduling a call when needed
- (below line of visibility) TU Delft Open: Conduct initial background research based on the inquiry → TU Delft Open: Conduct quick investigation on the researcher → TU Delft Open: Decide how to conduct the meeting, which questions to ask and answers to give
- TU Delft Open: Conduct intake screening call

Expert inquiry
- Multiple Teams: TopDesk form is directly delivered at expert → Multiple Teams: Conduct expert call (multiple topics, like copyright, licensing, funds...)
- TU Delft Open: Inform author specifically about copy editing
- TU Delft Open: Send relevant information by email, including benefits and scope limitation
- (below line of visibility) TU Delft Open: Internal alignment when agreeing on a new intake.
- SPC / Copyright team: Set-up all contracts with authors and teachers that want to publish

Details
- Tools: Website section on Publishing and Outreach, including information on information over funding
- TU Delft Open: Where are they coming from? What is their question, is there any underlying issue? From which faculty are they coming from? Can we really fulfil their needs?
- TU Delft Open: Workout scope of work, explain about audience and publishing process. Walk them through TU Delft Open collection policy.
- SCP / Open Access: Assessing fees outside existing agreements to determine their eligibility for Open Access funding.
- Repository / SCP Team: Answer questions about open access funding, contracts, publishing houses and process
- Repository / SCP Team: Those who publish externally can optionally have their contracts checked by TU Delft
- TU Delft Open: Setting expectations right on terms of time and resources
- TU Delft Open: Shared TU Delft Open publishing team calendar and capacity

Challenges
- 4 Challenge: TopDesk is not the most engaging format, leading to a possible churn right at the beginning.
- 5 Challenge: In general researchers don't know what they can come to us for, or know what we have to offer that can help them.
- 6 Challenge: Questions are not clearly formulated.
- 7 Challenge: There is confusion about the different types of publishing, leading to time consuming clarifications and sometimes wrong question redirection.
- 13 Challenge: Capacity shortage is already an issue, it will become bigger when publishing demand increases.
- 8 Challenge: Authors don't understand that copy editing can be considered plagiarism.
- 9 Challenge: Same group of people taking care of operational and strategic topics, which makes it difficult to zoom in and out when needed.
- 10 Challenge: Limited capacity to allocate all the demands the comes from authors.
- 28 Challenge: We rely on knowledge held by one person, posing challenges when they are unavailable or leave.

Opportunities
- G Opportunity: How might we improve the intake process?
- D Opportunity: How might we build trust and credibility within the publishing community?
- A Opportunity: How might we clear communicate the process to authors?

(Blue highlighted area)

Processes
- TU Delft Open: Reach agreement and contract is sent over to author → TU Delft Open: Plan regular check-ins with author to follow their progress → TU Delft Open: Receive support requests from authors → TU Delft Open: Work together with author to find a solution to their issue → Repository Team: Share plagiarism report (with promotor and author)
- (below line of visibility) Repository Team: Create account on plagiarism tool → Repository Team: Run copyright plagiarism process → SCP Team: Check Colophon

Details
- Tools: There is no official tooling to store contracts. It is currently stored under Teams.
- Tools: Authenticate *Plagiarism software*

Challenges
- 11 Challenge: TU Delft Open plagiarism workflow is under development. Therefore, there is unclarity around roles and responsibilities.
- 12 Challenge: Authors have a lot going on their side and can become unresponsive.
- 14 Challenge: Unexpected requests generate internal issue due to limited capacity and process overflow.

Opportunities
- E Opportunity: How might we develop an internal knowledge management workflow?
- F Opportunity: How might we deal with the limited capacity while providing a relevant service?

Submit the work

Processes
- TU Delft Open: Receive final author's version (postprint) of the book including digital and printed version
- (below line of visibility) TU Delft Open: Run metadata quality check → TU Delft Open: Find errors with metadata

Challenges
- 15 Challenge: Currently, there is no designated person from metadata to conduct the metadata quality check, which can lead to unforeseen errors.
- 16 Challenge: Author needs to take responsibility for the content (e.g. proof reading/copy editing), instead of leaving it to TU Delft to find errors and notify them.

Opportunities
- L Opportunity: How might we manage authors in order to give them more responsibility without pressuring them?

Revising the work

Processes
- TU Delft Open: Notify author about metadata errors → TU Delft Open: Receive updated version of the book

Challenges
- 17 Challenge: Difficult to assess the book content quality as there is a limited peer review process in place.
- 18 Challenge: Books are published only in PDF, but epub/ html are better for e-reader.

Opportunities
- I Opportunity: How might we assess the content quality before publishing it?

Publication accepted

Processes
- (below line of visibility) TU Delft Open: Upload the book on the system → TU Delft Open: Publish book
- TU Delft Open: Notify author that the book is published → TU Delft Open: Request input for promotion from author (bio, book description, photos)

Details
- Tools: OMP
- TU Delft Open: If there is an error after publishing it, it needs to be unpublished, corrected and published again.

Challenges
- 19 Challenge: Changes need to be done outside the available tool and uploaded again after errors are corrected.
- 20 Challenge: The overall process can be streamlined to become more efficient, trimming the back and forth with internal teams and with author.

Opportunities
- J Opportunity: How might we increase our service offering?
- H Opportunity: How might we streamline our internal processes with clear roles and responsibilities?

Promoting

Processes

Promotion is done ad hoc, not systematically.
- TU Delft Open: TUDelft Open support promotion by sharing published work on: -Twitter -NetPresenters in Faculties -TUDelft Open website - part of communication cycle
- TU Delft Open: Support promotion by writing and sharing Blog Spotlights for authors, after being interviewed.

Challenges
- 21 Challenge: There is no promotion expert on the team. It is addressed depending on personnel capacity.
- 22 Challenge: Promotional value is a key criteria for some authors when choosing their publisher.
- 23 Challenge: Lack of specialized communications team for publishing.

Storing

Processes
- Metadata Group: Receive the file that the author stored in Pure
- (below line of visibility) *If books and articles are published with external publishers*: Metadata Group: Metadata quality check → Metadata Group: Improve metadata, when and if needed → Metadata Group: Register research output in Pure → Metadata Group: Create back-up copies

Details
- Tools: CRIS (Pure)

Challenges
- 24 Challenge: There is no clear guideline available to authors about the storage process which might lead to unawareness.
- 25 Challenge: There is an ongoing discussion about whether the Repository is considered a publisher, as most content comes from other publishers, but sometimes the Repository acts as the publisher itself.

Tracking

Processes
- TU Delft Open: Information regarding number of access and downloads is available on the platform
- (below line of visibility) Repository Team: Information regarding number of access and downloads is NOT available on the platform, but it is available on the platform backend

Details
- Tools: Alternative metrics

Challenges
- 26 Challenge: TU Delft is not proactive on reporting tracking records to authors.
- 27 Challenge: There is no author aftercare process in place.

**Blue highlighted area: books published with TU Delft Open*